

# COUNCIL ON FOREIGN RELATIONS

58 EAST 68TH STREET • NEW YORK • NEW YORK 10065  
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[www.cfr.org](http://www.cfr.org)

Janice L. Murray

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& Chief Operating Officer*

August 2, 2007

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*President Emeritus*

The Reverend Dennis H. Holtschneider, C.M.

President

DePaul University

25 E. Jackson Street

Chicago, IL 60604

Dear The Reverend Holtschneider:

The Council on Foreign Relations is pleased to announce two fellowship competitions for 2008–2009: The **International Affairs Fellowship** and the **International Affairs Fellowship in Japan, sponsored by Hitachi, Ltd.** The aim of the IAF Program is to bridge the gap between analysis and action in foreign policy by supporting a variety of studies and active experiences in policymaking. This year we are especially interested in soliciting nominations for religious and congregational leaders and thinkers whose voices are increasingly important to the national foreign policy debate.

Founded in 1921, the Council on Foreign Relations is an independent, national membership organization and a nonpartisan center for scholars dedicated to producing and disseminating ideas so that individual and corporate members, as well as policymakers, journalists, students, and interested citizens in the United States and other countries, can better understand the world and the foreign policy choices facing the United States and other governments. Traditionally, our IAF candidates have been promising individuals in public service, international and nongovernmental organizations, as well as professionals in the private sector, academia, and the media. The Council will offer a number of these year-long fellowship grants to candidates between the ages of **27 and 35** (inclusive) from various disciplines and backgrounds.

The International Affairs Fellowship in Japan, sponsored by Hitachi, Ltd., now in its eleventh year, seeks to provide outstanding Americans with an opportunity to spend a period ranging from three to twelve months in Japan engaged in policy-oriented research or related professional activity. Candidates need not have knowledge of the Japanese language. The Council will offer a number of these grants to candidates between the ages of **27 and 45** (inclusive). The fellowships will be awarded on the basis of professional accomplishments and promise, and on the merits of the projects proposed.

The Reverend Dennis H. Holtschneider, C.M.

August 2, 2007

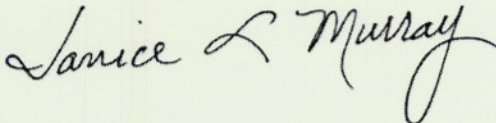
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In addition to providing fellows the opportunity to carry out research, the program also integrates fellows into the intellectual life of the Council on Foreign Relations, which is devoted to promoting improved understanding of international affairs through the free exchange of ideas. Those who are not resident in New York City are brought to the Council during their fellowship tenure to meet with other fellows, the Council's studies staff, and Council members. Fellows based in Washington may take part in the Council's program there, including a series of roundtable discussions dedicated to current and former Council fellows.

Your suggestions are particularly welcome. Please forward the name and contact information of your nominee and a brief description of his or her background together with the reasons for your recommendation to Elizabeth Mathai, Program Coordinator for Fellowship Affairs. She can be reached at [emathai@cfr.org](mailto:emathai@cfr.org) or 212-434-9489. You do not need to go into great detail; we will request a curriculum vitae from each candidate.

The IAF alumni are a distinguished group, including Secretary of State Condoleezza Rice, who had her first government experience as an IAF based with the Joint Chiefs of Staff at the Pentagon. Please submit your nominations as soon as possible, in any case no later than September 19, 2007. Thank you for your interest, and I look forward to hearing from you.

Sincerely,

A handwritten signature in cursive script that reads "Janice L. Murray". The signature is written in dark ink and is positioned to the right of the typed name "Janice L. Murray".

# COUNCIL ON FOREIGN RELATIONS INTERNATIONAL AFFAIRS FELLOWSHIP IN JAPAN

SPONSORED BY HITACHI LTD.

2008-2009



## Purpose

Hitachi, Ltd. and the Council on Foreign Relations established the International Affairs Fellowship in Japan in 1996 to strengthen mutual understanding and cooperation between the rising generation of leaders and thinkers in the United States and Japan. The Fellowship will enable a number of outstanding young Americans to expand their professional horizons and enhance their understanding of Japan by spending a period of policy oriented research or related professional activity in Japan.

## Fellowship

The program provides for Fellows to spend from three to twelve months conducting research while affiliated with a cooperating institution in Japan. See illustrative list of cooperating institutions. Fellowships will cover living expenses in Japan plus international transportation, health and travel insurance, and necessary research expenses.

## Application Information

Application will be primarily by invitation, on the recommendation of individuals in academic, government, and other institutions who have occasion to know candidates particularly well suited for the experience offered by this fellowship. Others who inquire directly and who meet preliminary requirements may also be invited to apply without formal nomination. Application materials will be forwarded to those invited to apply. Following a preliminary screening by the Selection Committee, those candidates who are selected as finalists will be interviewed and may be asked to furnish additional material.

## Eligibility

International Affairs Fellows in Japan must be American citizens between the ages of 27 and 45. It is intended primarily for those without prior significant experience in Japan, though the Selection Committee has made exceptions where it considered that the fellowship would allow an individual to add a significant new dimension to his or her relationship to Japan. Fellows will be drawn from academia (including think tanks), government institutions (including the executive and legislative branches at the federal, state, and local levels), the business community, the media, and religious and congregational communities. The program does not fund pre or postdoctoral scholarly research, work toward a degree, nor the completion of projects on which substantial progress has been made prior to the fellowship period. Knowledge of the Japanese language is not a requirement.

## Selection Criteria

Fellows will be selected on the basis of their academic and professional accomplishments and promise and on the merits of the specific research or action projects that they propose for their stays in Japan.

## Review & Selection Schedule

- ◆ Deadline for Nominations: **September 19, 2007**
- ◆ Applications Distributed: **September–October 2007**
- ◆ Applications Due: **October 24, 2007**
- ◆ Letters of Support Solicited: **November 2007**
- ◆ Initial Selection Committee Meeting: **January 2008**
- ◆ Announcement of Finalists: **Late January 2008**
- ◆ Finalists Interviewed: **February–March 2008**
- ◆ Final Selection Committee Meeting: **March 2008**
- ◆ Announcement of Award: **Late March 2008**

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**INTERNATIONAL AFFAIRS FELLOWSHIP IN JAPAN**  
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**List of Cooperating Japanese Institutions**

- ◆ The Ministry of Foreign Affairs
- ◆ The Ministry of Finance Policy Research Institute
- ◆ The Ministry of Economy, Trade and Industry
- ◆ The Ministry of Health, Labour and Welfare
- ◆ National Institute for Defense Studies
- ◆ National Institute for Research Advancement
- ◆ National Graduate Institute for Policy Studies
- ◆ Federation of Japanese Economic Organizations-Keidanren
- ◆ The Japan Bank for International Cooperation
- ◆ The Japan Center for International Exchange
- ◆ The Japan Center for International Finance
- ◆ The Japan Institute for International Affairs
- ◆ The International House of Japan
- ◆ Institute for International Policy Studies
- ◆ Institute for International Monetary Affairs
- ◆ Institute of Oriental Culture, University of Tokyo
- ◆ Institute of Social Science, University of Tokyo
- ◆ Nomura Research Institute
- ◆ Research Institute of Economy, Trade and Industry
- ◆ Research Institute for Peace and Security

**INTERNATIONAL AFFAIRS  
FELLOWS IN JAPAN**

**2007-2008**

**Weston S. Konishi**

*Director of Programs*  
Maureen and Mike Mansfield Foundation

**Project:**

“Japan’s Values-Oriented Diplomacy: Can Tokyo Lead Asia by Example?”

**David S. Law**

*Associate Professor of Law; Assistant Adjunct  
Professor of Political Science*  
University of San Diego School of Law; University of  
California, San Diego

**Project:**

“Decision-Making in a Democracy: The Japanese  
Supreme Court as a National Policymaker?”

**Please address all inquiries to:**

Membership & Fellowship Affairs  
Council on Foreign Relations  
58 East 68th Street  
New York, NY 10065  
fellowships@cfr.org

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# COUNCIL ON FOREIGN RELATIONS

## INTERNATIONAL AFFAIRS FELLOWSHIP PROGRAM

2008-2009

The fellowships - for individuals from the academic, business, professional, government (federal, state, and local levels), religious and congregational communities - seek to bridge the gap between analysis and action in foreign policy by supporting a variety of policy studies and active experiences in policymaking. Academic and other professionals from the private sector spend fellowship tenures in public service or in a policymaking setting while government officials have the opportunity for systematic assessment of foreign policy issues in a research environment.

### The Program

In addition to providing fellows the opportunity to carry out research, the program also integrates fellows into the intellectual life of the Council on Foreign Relations, which is an independent, nonprofit, nonpartisan organization dedicated to increasing America's understanding of the world and contributing ideas to U.S. foreign policy. Fellows who are not resident in New York City will be brought to the Council during their fellowship tenure to meet with other fellows, the Council's studies staff, and Council members. Those based in Washington may take part in the Council's program there, including a series of roundtable discussions.

### Eligibility

The program is open to U.S. citizens between the ages of 27 and 35 (inclusive). The competition is multidisciplinary; past recipients have included practitioners and scholars in the fields of political science, economics, history, philosophy, law, journalism, business, and government. While a Ph.D. is not a requirement, successful candidates generally hold advanced degrees and possess a solid record of work experience. The program does not fund pre or postdoctoral research, work toward a degree, or the completion of projects for which substantial progress has been made prior to the fellowship period.

### Selection Criteria

The IAF Advisory Selection Committee deems the following criteria of particular importance: scholarly qualification, achievements, and promise; or, for the nonacademic candidate, depth and breadth of professional experience; originality and potential of the proposed work; contemporary policy relevance and importance of the project; likelihood of completing the work during the fellowship period; and a project that provides valuable career development via a sufficiently contrasting experience.

### The Proposal

The Selection Committee welcomes a wide variety of research proposals which focus the fellowship year on the task of looking for solutions to an identified problem in the conduct of American foreign policy. The Committee encourages candidates to plan a systematic approach to assessing the key substantive and process issues of their proposed research. The program discourages proposals where results will be of interest to scholars or theoreticians only. The proposal will be judged not only on its creativity and practicality, but also on the contribution it will likely make to the candidate's individual development.

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2008–2009

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### Award

The stipend is determined according to individual budget statements in consultation with the program administration. Within a fixed maximum, currently \$65,000 for 12 months, the program will attempt to meet the major portion of a fellow's current income. If necessary, modest supplementary funding may be sought from outside sources to help close the gap between the stipend ceiling and the fellow's earnings. The program does not provide support for research assistance, and fellows are responsible for arranging their own housing, insurance, benefits, and travel. The duration of the fellowship is one year. Short-term projects are not eligible for consideration. Matriculation into the program may be postponed up to one year.

### Participating Affiliations

#### Government

Agency for International Development; Council of Economic Advisers; Department of Agriculture; Department of Defense; Department of Labor; Department of State; Department of the Treasury; Federal Reserve Bank of New York; International Trade Commission; Library of Congress; National Security Council; National Economic Council; Office of Technology Assessment; Office of the United States Trade Representative; Office of the Vice President of the United States; Overseas Private Investment Corp. (OPIC); Various House and Senate Committees

#### International

Atlantic Institute, Paris; European Bank for Reconstruction & Development, London; Food and Agriculture Organization, Rome; Fudan University, Shanghai; General Agreement on Tariffs and Trade (GATT), Geneva; Institute for Economic Policy, Moscow; Inter-American Development Bank, Washington; International Monetary Fund (IMF), Washington

### Non-Government

Asia Society; AT&T International; Brookings Institution; Carnegie Endowment for International Peace; Center for International Affairs, Harvard University; Center for International Studies, M. I. T. ; Center for Strategic and International Studies; Center of International Studies, Princeton University; Council on Foreign Relations; Goldman, Sachs & Co.; Hoover Institution on War, Revolution and Peace, Stanford University; Institute for International Economics; Institute of Politics, John F. Kennedy School of Government, Harvard University; Joint Center for Political and Economic Studies; Lehman Brothers; Overseas Development Council; Pacific Council on International Policy; RAND Corporation; School of Advanced International Studies, Johns Hopkins University; Woodrow Wilson International Center for Scholars, Smithsonian Institution; World Resources Institute

### International Affairs Fellows, 2007–2008

**Bernadette Atuahene**, *Chicago-Kent College of Law*  
**Scott G. Borgerson**, *United States Coast Guard; United States Coast Guard Academy*  
**Bradley L. Bowman**, *United States Army; United States Military Academy*  
**Ashley S. Deeks**, *U.S. Department of State*  
**Amy B. Frumin**, *USAID – Afghanistan*  
**Weston S. Konishi\***, *Maureen and Mike Mansfield Foundation*  
**David S. Law\***, *University of San Diego School of Law; University of California, San Diego*  
**Keir A. Lieber**, *University of Notre Dame*  
**Rachel L. Loeffler**, *U.S. Department of the Treasury*  
**Alexander Mundt**, *United Nations High Commissioner for Refugees*  
**Michelle S. Parker**, *USAID – Afghanistan*  
**Richard M. Wrona**, *United States Army; United States Military Academy*

\*International Affairs Fellow in Japan, sponsored by Hitachi, Ltd.

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